

**EXECUTIVE SECRETARIAT****ROUTING SLIP**

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Remarks

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Executive Secretary

29 Nov 85

Date

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**NATIONAL DEFENSE UNIVERSITY**  
**ARMED FORCES STAFF COLLEGE**  
**NORFOLK, VIRGINIA 23511-6097**  
**27 NOV 1985**

Executive Registry

85- 42254

The Honorable William J. Casey  
Director of Central Intelligence Agency  
Washington, D.C. 20505

Dear Mr. Casey:

I am honored to invite you to address Class 79 at the Armed Forces Staff College. We were sorry you were unable to accept our invitation to address Class 78, and we hope your schedule will permit you to speak to our next class. We have reserved Friday, March 21, 1986, for your visit, but will try to accommodate your schedule if this date is not acceptable. We would like you to discuss the topic of intelligence support in the joint environment.

Our class consists of approximately 245 mid-level career U.S. officers from all branches of the Armed Services and approximately 20 civilian employees from various government agencies. All are cleared for Top Secret information. Our allied students will be on a field trip on that date and will not be present in the audience. We have a strict policy of nonattribution which ensures that your remarks will not be quoted or paraphrased outside the Staff College.

We plan to begin your 45-minute presentation at 10 a.m., take a short break afterward, then conclude with a 45-minute question-and-answer period. We would be honored to have you remain as our guest for lunch with several students and faculty members after the auditorium session.

Major Linda A. Martin, USAF, Chief of my Executive Support Office (telephone: 804-444-5422/5109), is available to coordinate the administrative details of your visit. We very much hope that your schedule will allow you to visit with us, and we look forward to welcoming you to the Staff College.

Very respectfully,

K. A. Joremore  
Major General, USA  
Commandant

Copy Furnished:

Public Affairs Office  
Central Intelligence Agency  
Washington, D.C. 20505



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# news

## ARMED FORCES STAFF COLLEGE

Public Affairs Office, Norfolk, Va., 23511

(804) 444-5231/444-5431

The Armed Forces Staff College is a part of the National Defense University operated by the Joint Chiefs of Staff. Its mission is to prepare selected mid-career officers for joint and combined staff duty.

It was established in Norfolk, Va., in August 1946, at the direct recommendation of General Dwight D. Eisenhower (then Army Chief of Staff) and Admiral Chester W. Nimitz (then Chief of Naval Operations). In planning the Normandy Invasion of World War II, Eisenhower had been frustrated by the critical shortages of staff officers with joint and combined planning experience. He wanted a permanent school to insure a ready supply of joint-oriented officers in any future conflict.

The school conducts two five-and-a-half-month courses each year, with each class containing some 285 students. In each class there are approximately equal numbers of officers (majors/lieutenant commanders, lieutenant colonels/commanders) representing the Army, the Air Force, and the Navy/Marine Corps/Coast Guard. Each class also contains about 15 U.S. government officials from several agencies involved in national defense matters, and about 15 officers from several allied nations (Australia, Canada, France, Great Britain, Japan, Korea, New Zealand, Spain, Taiwan, Turkey, and West Germany).

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The course of study concentrates upon the makeup, capabilities and missions of each of the military services, and detailed step-by-step development of the joint and combined planning process. Given military scenarios, the students are taught how to bring together the various units of the Army, Navy, Air Force, Marine Corps and Coast Guard for a successful joint operation, to include both the transportation and supply requirements to sustain the mission.

Two primary methods of instruction are employed. The students are assigned to seminars of 20 officers each (with mixed specialties and backgrounds), and this group becomes, in effect, a miniature "joint staff." In this environment, the officers learn much from each other while also absorbing together the heart of the school's curriculum. The other method of instruction is a dynamic guest lecture program, in which the major military commanders in all the services, including the members of the Joint Chiefs of Staff, address each class of students and then participate in wide-ranging question and answer periods.

The average age of the officers sent to the school is 35, with about 13 years of service experience. Typically, about 65 percent have advanced university degrees in their areas of specialty.